# Michelle R. Black

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## ACADEMIC APPOINTMENTS

University of Nebraska, Omaha	
Assistant Professor	2016
National Strategic Research Institute Research Fellow	2016
Instructor	2006-2016

## **EDUCATION**

<b>University of Nebraska, Lincoln</b> <i>Political Science, Ph.D.</i> <i>Concentration: International Relations (International Security)</i> <i>Second Field: Comparative Politics (Middle East)</i>	Lincoln, NE 2016
<b>Creighton University</b>	Omaha, NE
International Negotiation and Dispute Resolution, M.S.	2009
Mercyhurst College	<b>Erie, PA</b>
Intelligence Studies, Graduate Certification	2007
<b>Troy University</b> International Relations, M.S.	<b>Troy, AL</b> 2005
University of Iowa	Iowa City, IA
Cultural Anthropology, B.A.	2001

## **RESEARCH INTERESTS**

Multi-Actor Deterrence, Deterrence Theory and Operations, Intelligence and National Security, Political Violence, Group Rebellion, Middle East Politics and Security Issues, Terrorism and Insurgency, Decision-making analysis.

# PUBLICATIONS

#### **Peer Reviewed Publications**

Michelle Black (2019) Explaining Insurgency Progression: Iraq 2003-2011. Dynamics of Asymmetric Conflict Journal: Pathways towards Terrorism and Genocide, 12:3, 257-281.

Lana Obradovic and Michelle Black (2019) Teaching Deterrence: A 21<sup>st</sup> Century Update. Journal of Political Science Education, Forthcoming.

Michelle Black (2016) Cyber ethnography: A critical tool for the Department of Defense? Comparative Strategy, 35:2, 103-113.

Michelle Black and Osamah Alhenaki (2015) Business As Usual: The Egyptian-U.S. Intelligence Relationship, Global Security and Intelligence Studies, 1:1, 14-30.

#### **Current Research – Article Manuscripts**

"Identifying leader's intent: An analysis of Kim Jong-Un," with Heather Kearney.

"Multi-Actor deterrence: Defining the concept," with Dr. Lana Obradovic.

"Surviving and thriving: Why insurgents enter the political process," with Rula Jabbour.

"Applying the multi-Actor deterrence concept: A NATO experimentation," expected completion in July 2020.

#### **Current Research – Book Projects**

"Insurgency progression: Lessons from the Middle East" Manuscript proposal

#### Peer Reviewed Government Publications and Reports

"Non-State Actor' Strategic Profile and Decision Calculus." *Special Report for Office of the Secretary of Defense (OSD),* January 2015. A strategic profile is a Department of Defense deterrence-planning document, which provides in-depth information and analysis on an adversary's decision-making process. A decision calculus, supported by the strategic profile, qualitatively assesses the adversary's decisions based on a particular scenario. Together, both documents provide military decision-makers options for deterrence operations against a particular adversary.

"State Actor' Strategic Profile and Decision Calculus." *Special Report for United States Strategic Command.* January 2014.

#### **Other Significant Publications/Reports**

"Strategic Deterrence Case Studies," authored multiple reports and select case study papers for United States Air Force Deterrence Coursework Development and Education Grant (2017-2019). These reports included deterrence case studies, both state and non-state actors/VEOs, which were used for exercise and scenario development and execution. Developed products for decision calculus analysis, which included the explanation and presentation of intelligence analysis, deterrence planning, and courses of action (COA) development. These reports were delivered to the grant managers.

## **PROFESSIONAL APPOINTMENTS**

United State Strategic Command, Department of the Air Force – Civilian (Top Secret Clearance) Adversary Deterrence Analyst Coordinator of Academic Outreach Chief of International Security Cooperation Branch Chief of Strategic Communication and Information Operations Program Manager for Information Operations Measurement Program	2009 - 2016
<b>Booz Allen Hamilton</b> Chief of Psychological Operations Assessment	2005 – 2009
Department of the Army, Special Operations – Military Psychological Operations Specialist (Airborne) Deployed in support of combat operations to Iraq, Kuwait, and Qatar EDITORIAL SERVICE	2001 – 2005
Co-Editor Space and Defense Journal	2018 – Current
Reviewer Journal of Dynamics of Asymmetric Conflict	2017 – Current
Guest Editorial Board Member Air and Space Power Journal, Deterrence Special Issue	July – Aug 2015
AWARDS AND FELLOWSHIPS	

Joint Civilian Service Commendation Award, USSTRATCOM	2016
Team Award, Department of the Air Force, USSTRATCOM	2015

Senning Summer Research Fellowship, UNL	2014
Senior Civilian Award, Department of the Air Force, USSTRATCOM	2014
Team Award, Department of the Air Force, USSTRATCOM	2013
Team Award, Department of the Air Force, USSTRATCOM	2012
Joint Civilian Service Commendation Award, USSTRATCOM	2011

## GRANTS

Research Grant, NATO Enabling Coherent Deterrence (\$101,453)	2019
Research Grant, Nuclear Deterrence and Escalation Development(\$131,760) 2019 - 2017	
Travel Grant, Department of Political Science, UNL (Fall)	2013
Travel Grant, American Political Science Association, annual conference	2013
Travel Grant, Department of Political Science, UNL (Spring)	2012
Travel Grant, Midwest International Studies Association, annual conference	2012
Travel Grant, Midwest International Studies Association, annual conference	2011
Department of Defense Research & Development (R&D) Funding (\$500,000)	2010
Department of Defense R&D Out-of-Cycle Funding (\$450,000)	2009
Department of Defense R&D Funding (\$130,000)	2009
Department of Defense, Under Secretary of Defense, Intelligence (\$175,000)	2009
Department of Defense R&D Funding (\$50,000)	2009

# ACADEMIC AND GOVERNMENT PRESENTATION

"Surviving and thriving: Why insurgents enter the political process," with Rula Jabbour at IS/ISSS the International Security Sections of ISA and APSA, Denver, CO, October, 2019.

"Bridging the Strategy Gap with Game Play," at IS/ISSS the International Security Sections of ISA and APSA, Denver, CO, October, 2019.

"Multi-Actor Deterrence: Defining the Concept" with Dr. Lana Obradovic at Kings College in London, January, 18-19, 2019.

"Adversary Intent: A Case Study with North Korea," with Heather Kearney at Kings College in London, January, 18-19, 2019.

"Multi-Actor Deterrence: Defining the Concept" with Dr. Lana Obradovic at ISA International Security Studies Section, Lafayette, IN, November 2018.

"Using Open Source Intelligence (OSINT) to Counter-Terrorism," at ISA International Security Studies Section, Lafayette, IN, November 2018.

"Teaching Deterrence in the 21st Century" with Dr. Michelle Black, ISA International Security Studies Section, Lafayette, IN, November 2017.

"Preventing Insurgency" at the at the International Security Studies of ISA and the International Security and Arms Control Section of APSA (ISSS/ISAC) at American University, October 13-14, 2017.

"Exploiting Iraqi Expectations: A discourse analysis of violent leaders, 2003-2011" at the National Defense University, Fort Bragg, NC and hosted by United States Army Special Operations Command (USASOC), May 17, 2017.

"Deterrence in the 21<sup>st</sup> Century Classrooms" at the Midwest Political Science Association (MPSA) Annual Conference in Chicago, IL, April 9<sup>th</sup>, 2017.

"Insurgency After War" at the International Security Studies of ISA and the International Security and Arms Control Section of APSA (ISSS/ISAC) at the University of Notre Dame, November 4-6, 2016.

"Insurgency After War" at the Global Studies Conference, University of Nebraska at Omaha, October 2, 2015.

"Once a Violent Organization, Always A Violent Organization" and "International Intervention: Good Intentions, Failed Expectations, and Increased Insurgency" at the Annual International Studies Association in Toronto, Canada, from 25 March – 29 March, 2014.

"Introducing Bureaucracy and Politics to Violent Organizations: How Their Tactics Change" at the American Political Science Association in Chicago, Illinois, from 28 August – 1 September, 2013.

"Introducing Bureaucracy to Violent Organizations: How Their Tactics Change" at the Midwest Annual International Studies Association Conference, St. Louis, MO, 1 - 3 November 2012.

"Rebellion After Intervention" at the International Security Studies of ISA and the International Security and Arms Control Section of APSA (ISSS/ISAC) at Chapel Hill, North Carolina from 4 - 6 October 2012.

Member of the Middle East Extended Deterrence Panel on behalf of USSTRATCOM to address, "*Partnership characteristics that affect our defense assurance/extended deterrence posture toward the Middle East today and into the near-term future?*" at the Extended Deterrence and Middle East Conference, United States Air Force Institute For National Security Studies, McLean, VA, 18 – 19 April, 2012.

"Disappointed by Intervention: An Analysis of the Hezbollah Formation and Rebellion" presented at the Creighton University Public International Law and Foreign Affairs Conference, Omaha, NE, 30 March, 2012.

"Political Ethnography: What's New?" presented at the Midwest Annual International Studies Association Conference, St. Louis, MO, 10 - 12 November, 2011.

"Assessing Psychological Operations" and "Quantitatively Measuring Information Operations," invited to present on behalf of USSTRATCOM at numerous Department of Defense Conferences and Working Groups from 2005 – 2010.

## FIELDWORK EXPERIENCE

Iraqi Refugee Population, Omaha, NE	2014
Iraqi Refugee Population, Lincoln, NE	2014
Iraqi Refugee Population, Sterling Heights, MI	2014

## LANGUAGES

Arabic: Basic Competency Spanish: Basic Competency Pashto: Limited knowledge

# ACADEMIC AND COMMUNITY SERVICE

Women In Defense, Member American Political Science Association, Member International Studies Association, Member